## Financial Results

Q3 2023
November 7, 2023

## cricut.



## Safe Harbor Statement

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. We intend all forward-looking statements to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally can be identified by the fact that they do not relate strictly to historical or current facts and by the use of forward-looking words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" or similar terminology, and include our business opportunity, strategies, future financial results and long-term target model. These statements are based on and reflect our current expectations, estimates, assumptions and/or projections as well as our perception of historical trends and current conditions, as well as other factors that we believe are appropriate and reasonable under the circumstances. Forward-looking statements are neither predictions nor guarantees of future events, circumstances or performance and are inherently subject to known and unknown risks, uncertainties and assumptions that could cause our actual results to differ materially from those indicated by those statements. There can be no assurance that our expectations, estimates, assumptions and/or projections, including with respect to the future earnings and performance of Cricut Inc., will prove to be correct or that any of our expectations, estimates or projections will be achieved.

Numerous factors could cause our actual results and events to differ materially from those expressed or implied by forward-looking statements including, but not limited to, risks and uncertainties associated with: our ability to attract and engage with our users; competitive risks; supply chain, manufacturing, distribution and fulfillment risks; international risks, including regulation and tariffs that have materially increased our costs and the potential for further trade barriers or disruptions; sales and marketing risks, including our dependence on sales to brick-and-mortar and online retail partners and our need to continue to grow online sales; risks relating to the complexity of our business, which includes connected machines, custom tools, hundreds of materials, design apps, e-commerce software, subscriptions, content, international production, direct sales, and retail distribution; risks related to product quality, safety and warranty claims and returns; risks related to the fluctuation of our quarterly results of operations and other operating metrics; risks related to intellectual property, cybersecurity and potential data breaches; risks related to our dependence on our Chief Executive Officer; risks related to our status as a "controlled company;" and the impact of economic and geopolitical events, natural disasters and actual or threatened public health emergencies, and any resulting economic slowdown from any of these events or other resulting interruption to our operations. These risks and uncertainties are described in greater detail under the heading "Risk Factors" in the most recent Form 10-Q that we have filed with the Securities and Exchange Commission ("SEC").

In addition, certain risks and uncertainties not presently known to us or that we currently believe to be immaterial could affect the accuracy of any such forward-looking statements. All forward-looking statements should be evaluated with the understanding of their inherent uncertainty. The forward-looking statements included in these materials are only made as of the date indicated on the relevant materials and we disclaim any obligation to publicly update any forward-looking statement to reflect subsequent events or circumstances, except as required by law.

## I want to make...

Apparel \& Accessories


Stickers
\& Labels


## From idea to I did it.



Gifts
Mugs \& Drinkware

## cricut.

Décor
Cards


Everyday Items

School
Supplies
School
Supplies


## Cricut Joy Xtra ${ }^{\text {TM }}$

## Expanding the platform and cutting machine portfolio

- Make letter-sized projects on a machine mat and up to 4 feet long with Smart Materials
- Precisely cut around images printed by your inkjet printer to create full-color stickers and more
- Cuts 50+ materials
- Foils, writes, and draws
- Available as of September 7th



## Cricut Venture ${ }^{\text {TM }}$

## Empowering entrepreneurs, organizations \& serious crafters alike

- Large-format cutting, writing, foiling, and scoring
- Commercial speed (up to 25 " per second)
- Compatible with current Smart materials
- Enhanced software features in Design Space with a focus on UX
- Showcases our commitment to innovation
- Well positioned for education

cricut meet Cricut Joy Xtram- small enough to fit just about anywhere, but big enough to help you make our most popular projects.
\#CricutJoyxtra cuts our most popular vinyl, iron-on, and printable materials so you can make everything
perfectly personalized. perfectly personalized

1. Visit the link in our bio to learn more about Cricut
Joy Xtra Joy Xtra
O
O
cricut
ilasclayground 2 w
Just got the joy original and wish I would have seen this one first. This size looks like exactly what I need!!!
Reply


Jolanda Van Loon - van den Berg
Could someone pick me up from the floor?? I just fell off my chair Sed

truepaperlove $7 w$
Ooooh I am def buying this one (20)
Reply

Eileen Berg Anderson
This is on my list for the future. It's an amazing machine and will take my crafting to a whole new level.

livingwiththelamberts 7 w
Now this is a machine I need! Powerful but doesn't take up a lot of space

ReplyKristy Quinlan
Game changer, gorgeous, literally so many amazing features! I need it! Wow! I have so many words lol

lovebird_heartworks ${ }^{0} 7 \mathrm{w}$
Immediately added this to my wish list! I am so excited about this!


## 2023 priorities

1 New User Acquisition
2 User Engagement
3 Subscriptions
4 Accessories \& Materials



## Focus on new users

- 193K users added in Q3
- Healthy funnel continues into holidays
- Encouraging Prime Day results
- Deeper holiday promos will drive sales and product adoption


## Discover $\rightarrow$ Make $\rightarrow$ Share

## Engagement is more than cutting

- 3.6M+ engaged users
- YoY increase in number of days new members cut within their first 30 days after registering their machines
- Positive click-through-rate results for personalized content within Design Space
- Community projects will increasingly be a fresh source of inspiration and makeable content for subscribers



## Discover $\rightarrow$ Make $\rightarrow$ Share

Step-by-step guidance
A great place to start-complete these fun, interactive exercises with the materials in your box.


Exercise 1: Make Your First Project
Cut a simple sticker with Smart Paper"

Go to Exercise >


Exercise 2: Edit Text \& Attach Edit text to create a custom decal using Sma Vinyl'w.

Go to Exercise >


Exercise 3: Cut \& Transfer IronOn
Make a custom heat transfer project using Smart Iron-On"
Go to Exercise >


Images for You


ब cricut access.
Making made easy. Try Cricut Access subscription, FREE for 30 days.

"This subscription has so much content. I use it almost daily and I love it."

- In the month of October and thus far in November our paid subscriber count has been positive
- Roadmap includes premium design tools and content strategies
- As engagement efforts bear fruit, we expect to see a boost to subscriptions


## Positive outlook on subscriptions

## N $\begin{aligned} & \text { Paid subscribers } \\ & \text { 个 } 11 \% \mathrm{YoY}\end{aligned}$

a вгC Hounted House LET'S DO THIS.


Q3 2023 Financial Results

## Accessories \& Materials

Positive trends from innovation and investments

- Continue promotional cadence
- Optimizing products for lower costs that work seamlessly with our machines
- Intense focus on overall customer experience

New materials launched

- Printable materials - waterproof stickers, ironon and vinyl
- Prismatic glitter iron-on

Focused on continued long-term growth




## Revenue <br>  <br> -1\% <br> YoY Decrease <br> \$174.9M



Did you know? Q3 was our 19th consecutive quarter of GAAP profitability

## Revenue breakdown

- Connected Machine revenue in Q3 declined 6\% YOY
- Accessories \& Materials revenue in Q3 declined 12\% YoY
- Subscription revenue in Q3 grew $11 \%$ YoY
- International revenue in Q3 grew 36\% YoY and grew $15 \%$ sequentially to $\$ 37.6 \mathrm{M}$



## Growing user base



Q3 2022
$\downarrow$ Engaged Users


Q3 2023


Paid Subscribers ${ }^{1}$


Q3 2022
Q3 2023

[^0]
## Gross margin

## Contributing Factors

## Connected Machine Margins

- Positive mix shift towards newer Connected Machine models and fewer entitlements
- Impacted by higher fixed costs as a percentage of revenue in warehousing and operations expense


## Accessories \& Materials Margins

- Impacted by excess inventory reserve write-downs and higher fixed costs as a percentage of revenue in warehousing and operations expense



## Operating expense



## Operating income and net income

$\$$ Operating Income

\$ Net Income


## Balance Sheet and Cash Flow highlights

Cash, equivalents
as of 9/30/23

## \$173.6M

Cash, cash equivalents, marketable securities

## \$300.0M

Untapped credit line

Cash Flow generated from
Operations 9/30/23 YTD

## \$196.0M

vs \$0.6M PYYTD

©
Share Repurchase
Program \& Dividend

## \$347K

Used to purchase 39K shares in Q3

\$234.6M

Special dividend paid in Q3 23

[^1]
## Forward looking commentary


$\rightarrow \quad$ Continue conservative approach to planning.
$\rightarrow \quad$ Expect second half revenue to be softer as a percentage of full year revenues and lower sequential growth rate in Q4 compared to historical norms.
$\rightarrow$ Anticipate increase in Paid Subscriber count from Q3 to Q4.
$\rightarrow$ Deeper promotions and comprehensive marketing on Connected Machines in Q4.
$\rightarrow \quad$ Expect FY23 Operating Margin similar to FY22.
$\rightarrow$ Committed to long-term annual operating margin targets of 15\%-19\%.


## Long-term target model

| As \% of Revenue | FY20 | FY21 | FY22 | Long-Term Targets |
| :--- | :--- | :--- | :--- | :---: |
| Gross Margin | $35 \%$ | $35 \%$ | $39 \%$ | $37-38 \%$ |
| R\&D Expense | $4 \%$ | $6 \%$ | $9 \%$ | $7-8 \%$ |
| S\&M Expense | $7 \%$ | $10 \%$ | $15 \%$ | $8-10 \%$ |
| G\&A Expense | $3 \%$ | $4 \%$ | $7 \%$ | $3-4 \%$ |
| Operating Margin | $21 \%$ | $15 \%$ | $9 \%$ | $15-19 \%$ |


[^0]:    1. Paid subscriber attach rate $=$ percentage of total users that were paid subscribers to Cricut Access or Cricut Access Premium as of quarter end.
[^1]:    1. $\$ 232.2$ million was distributed on July 17,2023 , while the remainder will be paid upon vesting of restricted shares
